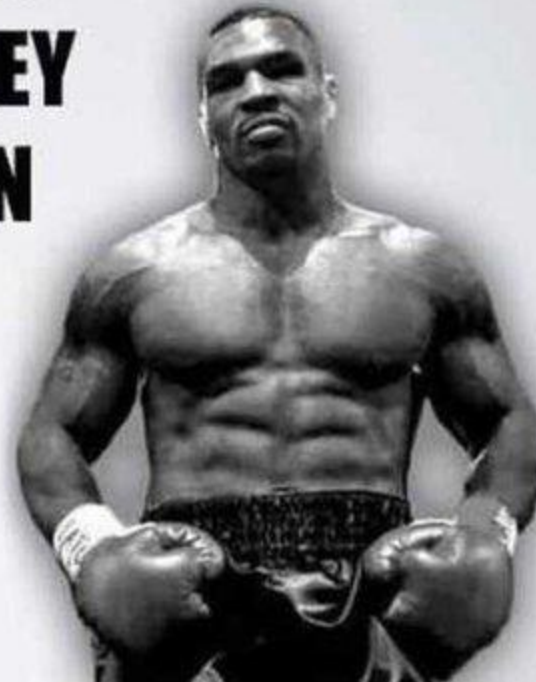


# Security Strategy glossy slides and a bumpy journey

**“EVERYBODY HAS  
A PLAN UNTIL THEY  
GET PUNCHED IN  
THE FACE”**

**- MIKE TYSON**



1. Who are we?
2. Skyguide Vision and Strategy
3. The Beginning
4. The Journey



Who are we?

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## Air Navigation Services Provider

- Owned by the Confederation
- Critical Infrastructure
- Not-for-Profit
- State Mandate



Prevent collisions



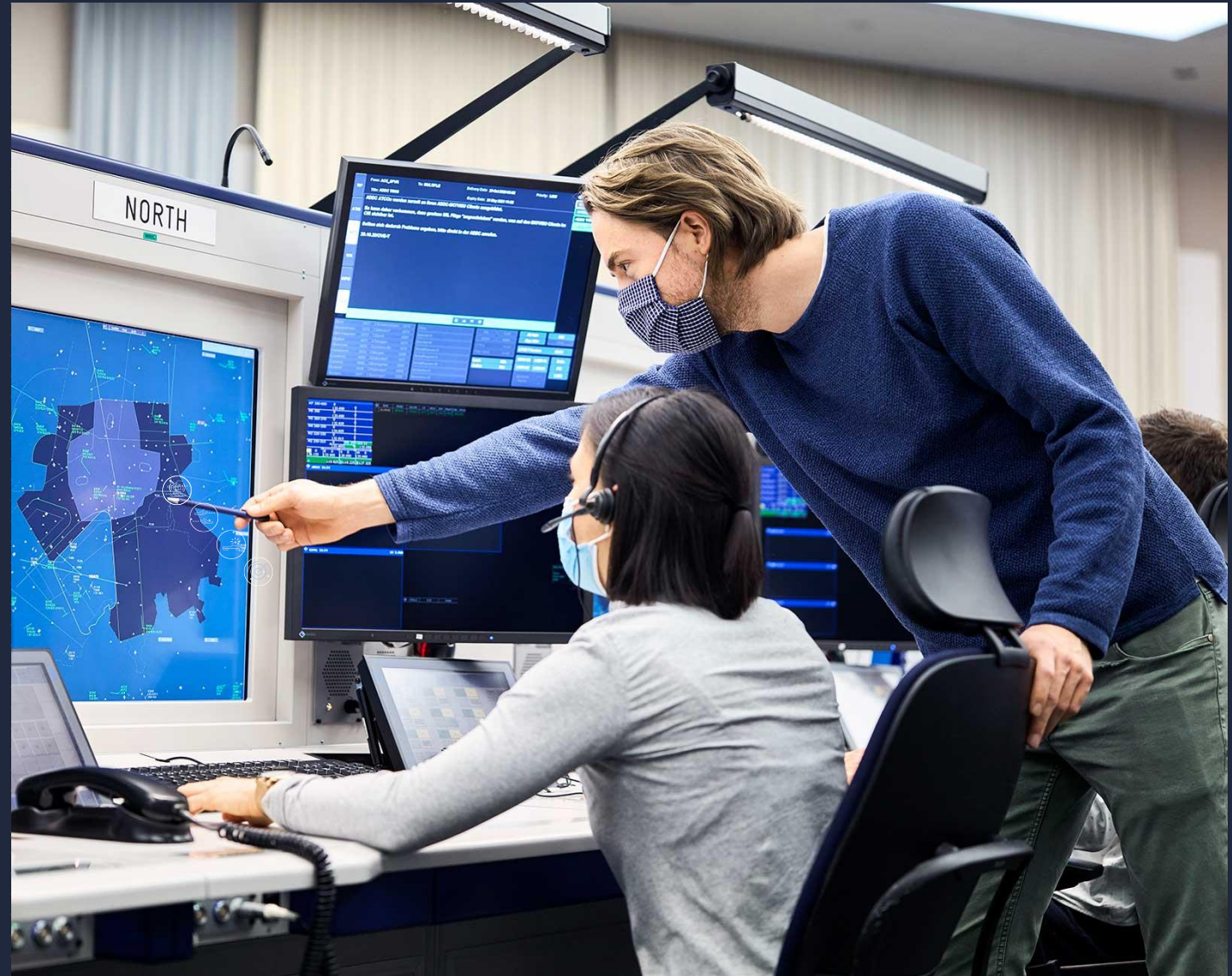
Ensure traffic efficiency



Information for flight crews



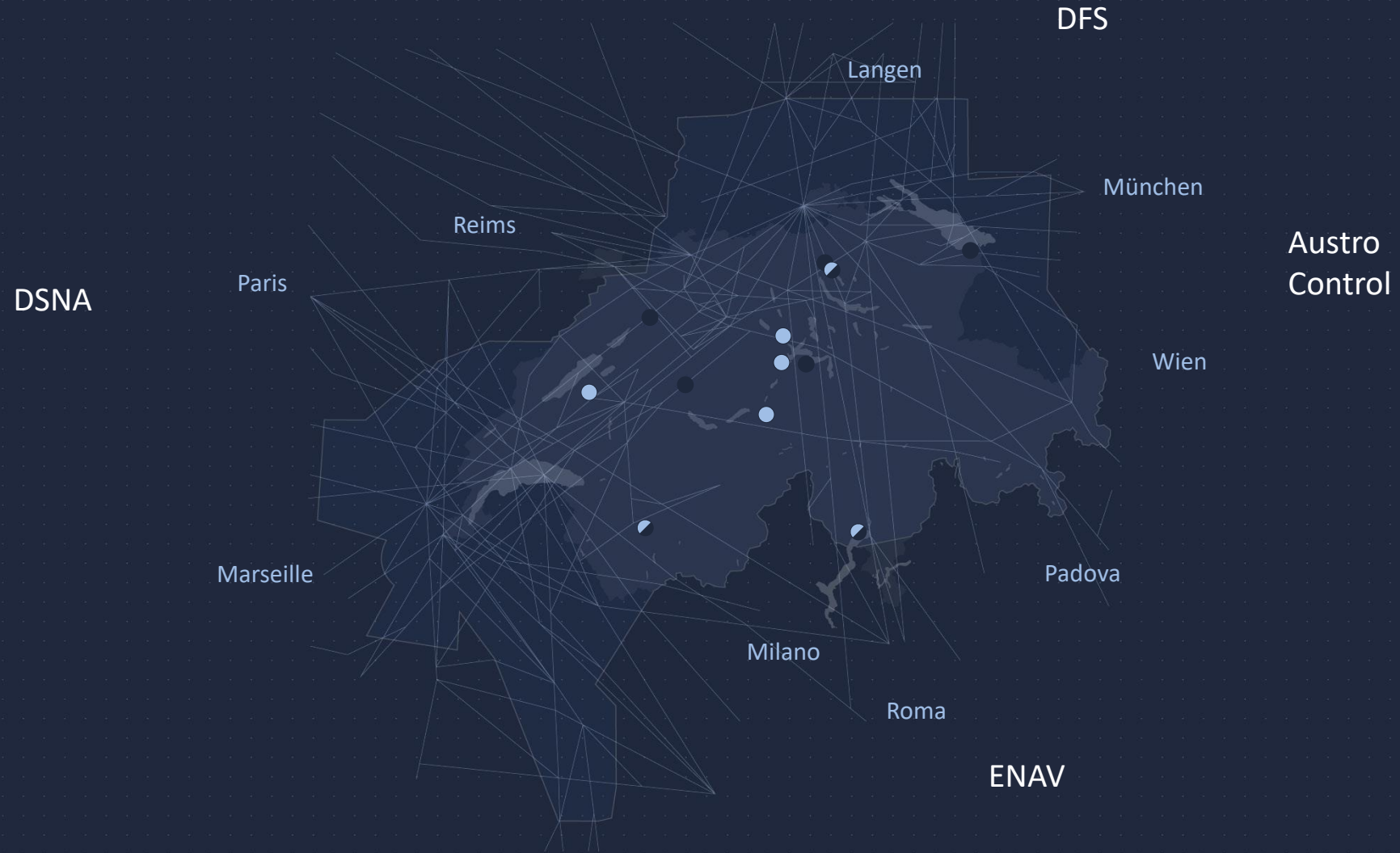
Alerting rescue services





# How is Air Traffic Control organised around Switzerland?

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## Vision 2035



Location-independent operations,  
in CH and abroad



From assets  
to services



System Switzerland:  
complementary civ/mil systems



Drone disruptors  
lead the digitisation revolution



From controlling  
to air traffic management

## Strategy



Efficiently managing  
the airspace



Agility of structure  
for cost



Shape regulatory and  
institutional framework

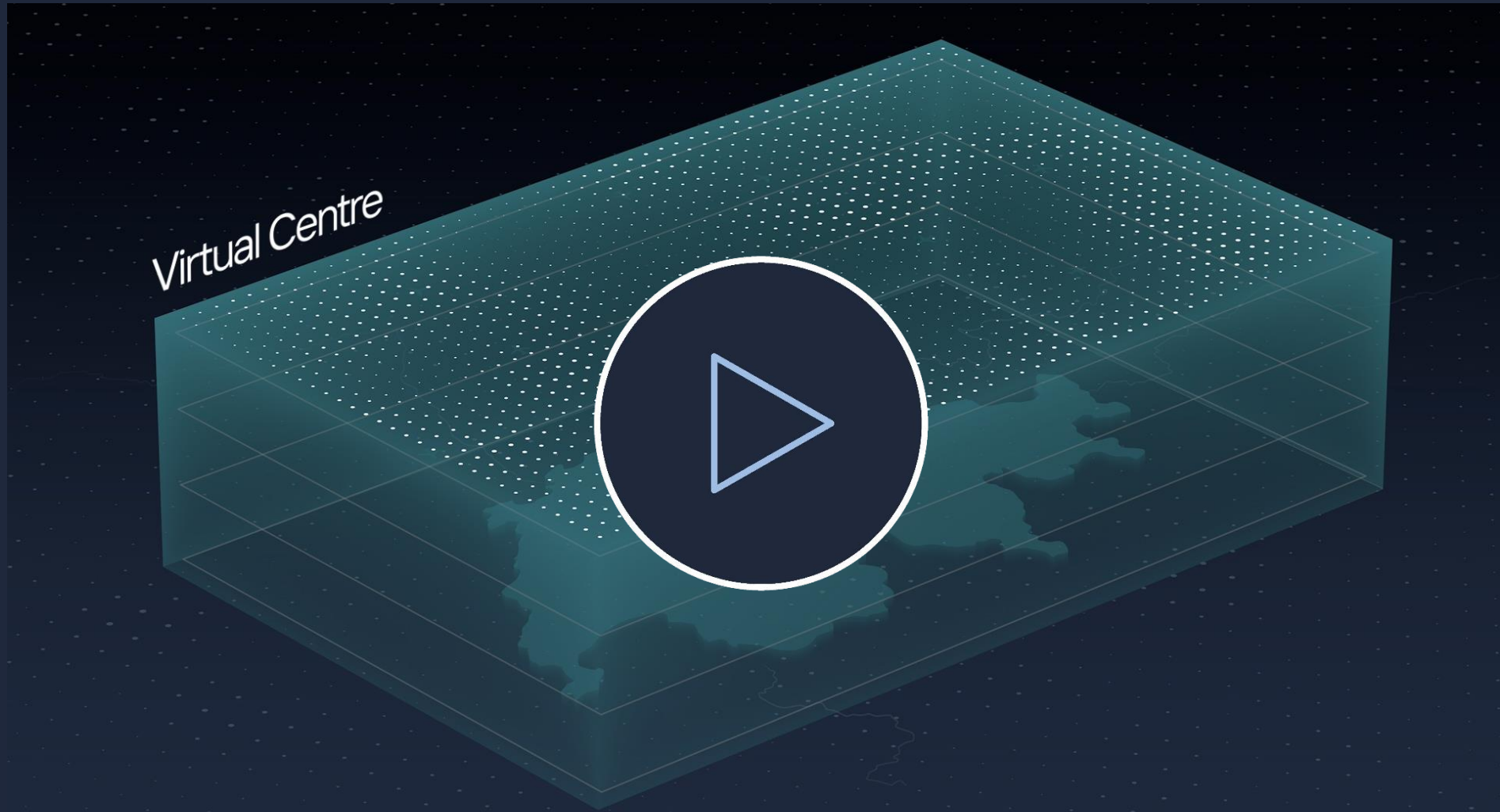


Creating  
new business



Workforce  
of tomorrow



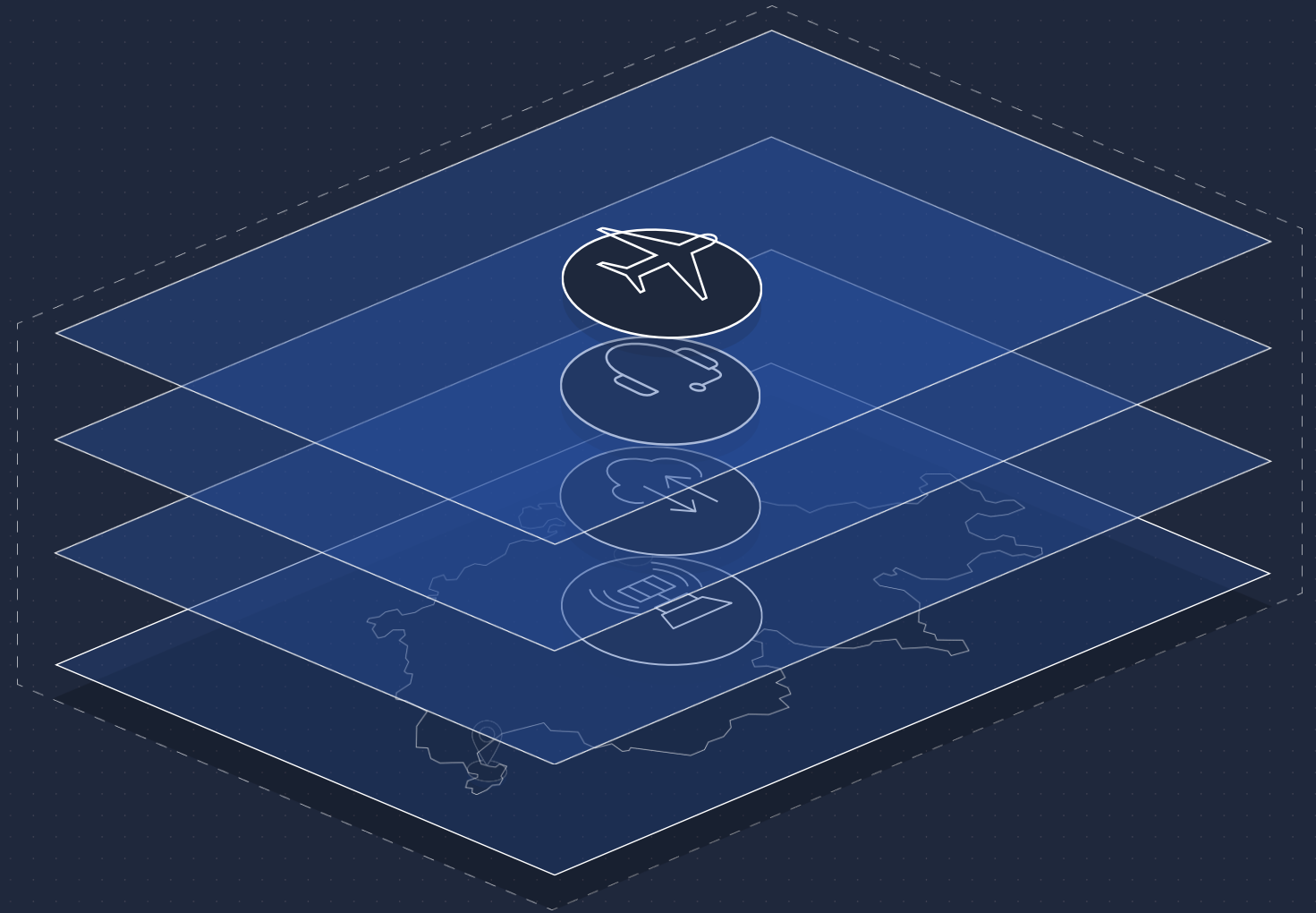




## What are the core elements of the innovation strategy?

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-  Higher structural capacity and capacity on demand
-  Higher cost efficiency
-  Lower environmental impact
-  Greater business continuity
-  More resilient cyber security
-  Increased safety and efficiency





2012

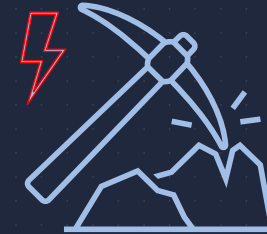
2014

late 2016

Security Incident

New Chief Technology Officer

New Head of Information Security



late 2016

Security Assessments  
and Benchmarking

2017

Security function  
re-organized

Security Strategy

implementation  
roadmap

2018

Projects started

FOCA Security Audit  
(glossy slides)

2019 – 2022

Legal Disposals with  
extensive reporting

Roadmap  
implementation

EFK Security Audit

FOCA Audit closure

2023 -2027

Security Acceleration  
Program

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Titel:

Security Strategy – glossy slides and a bumpy journey

Abstract:

A security strategy usually starts with glossy slides full of ambitions which crumble quickly once confronted with corporate reality. In this presentation Peter will tell how the security journey of Skyguide started, how it has developed over the past years and what is currently being done to eventually reach those beautiful ambitions on the glossy slides.