



15th OT Security Forum  
29 May 2024

# The Business-driven network segmentation

Johny Gasser



Business  
CyberDefense



# Agenda

- I. Setting the scene
- II. Most network segmentation projects fail...
- III. What is the root cause?
- IV. Why?
- V. What can we do?

# Setting the scene



## Setting the scene

### Time is running

**40%+**

of ransomware and wipers targeted the industrial sector, indicating that cybercriminals are focused on OT and the supply chain

**4.76 days**

On average, for new exploits identified, attacks occurred in 4.76 days after discovery. That's 43% faster than the prior period.

Source: Fortinet Global Threat Landscape Report 2023 H2

Unit42 (Palo Alto Networks) exposed 320 honeypot infrastructures hosted in the main hyperscalers cloud

#### Findings

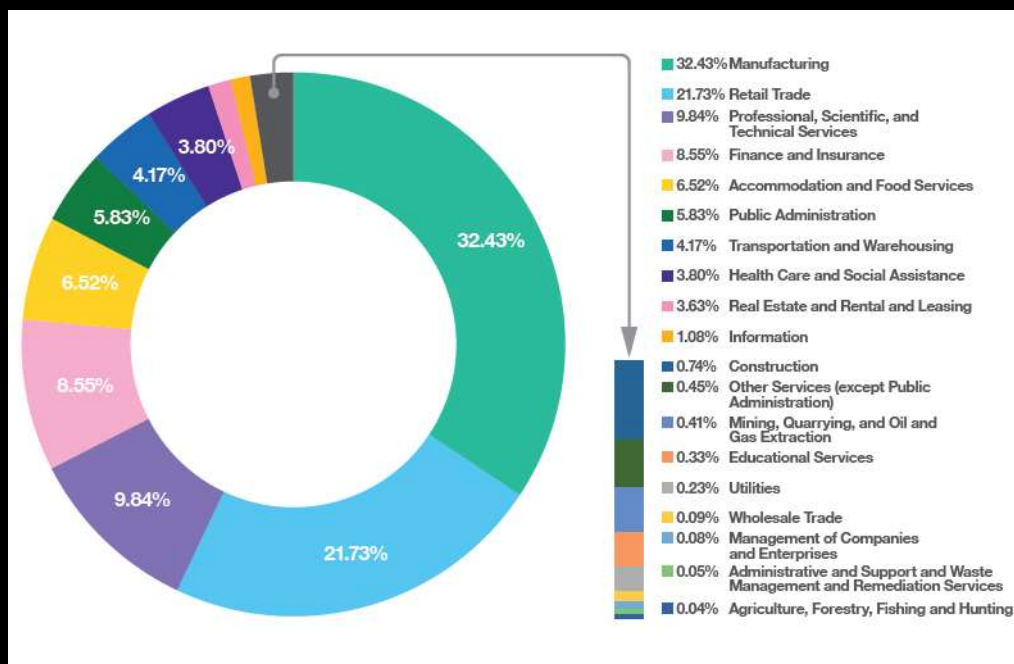
- Researchers found that **80% of the 320 honeypots were compromised within 24 hours**
- **all of the honeypots were compromised within a week**
- The most attacked SSH honeypot was compromised 169 times in a single day.
- **One threat actor compromised 96% of our 80 Postgres honeypots globally within 30 seconds.**
- 85% of the attacker IPs were observed only on a single day.

Source: <https://unit42.paloaltonetworks.com/exposed-services-public-clouds/>

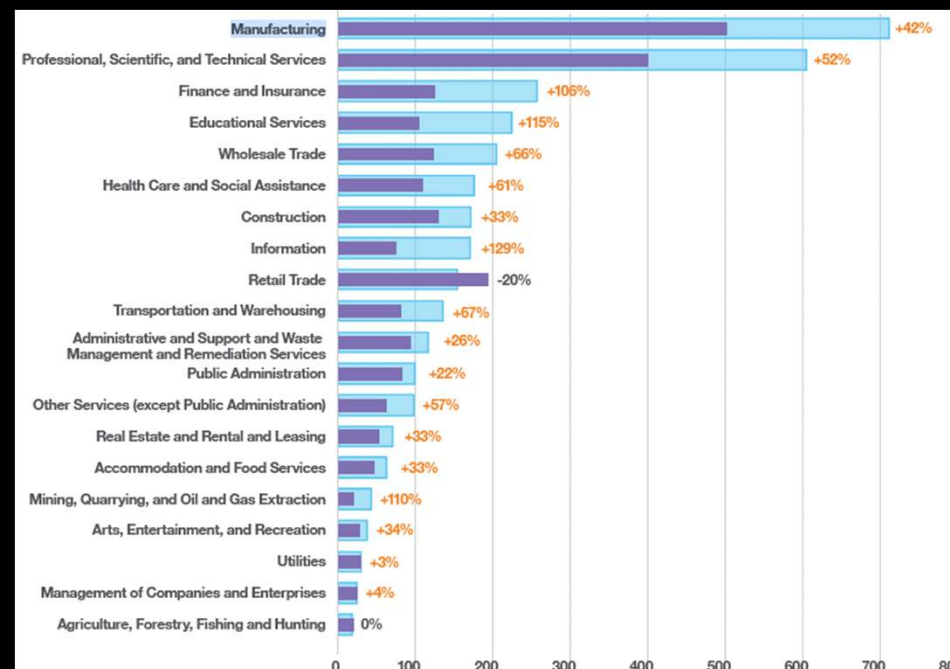
## Setting the scene

### Manufacturing is the preferred target

#### Cyberincident split



#### Cyber-extortion victims



Source: Orange CyberDefense Security Navigator 2024 - <https://www.orange cyberdefense.com/ch/security-navigator>

## Schwartau concept

### Time-based security

$$Et = Dt + Rt$$

**Exposure time (Et):** The time the resource, information, or organization is susceptible to attack or compromise.

**Detection time (Dt):** The time it takes for the vulnerability or the threat to be detected.

**Reaction time (Rt):** The time it takes for the individual, group, or organization to respond and eliminate or mediate the vulnerability or risk.

# Most network segmentation fails to deliver the promises

## What do Analysts say?

### FORRESTER®

#### Most Microsegmentation Projects Fail

- Analysis paralysis
- Going too big too soon
- Lack of visibility
- Enforcement anxiety
- Lack of a nontechnical business driver

Source: Apply Zero Trust In The Network With These Best Practices For Microsegmentation

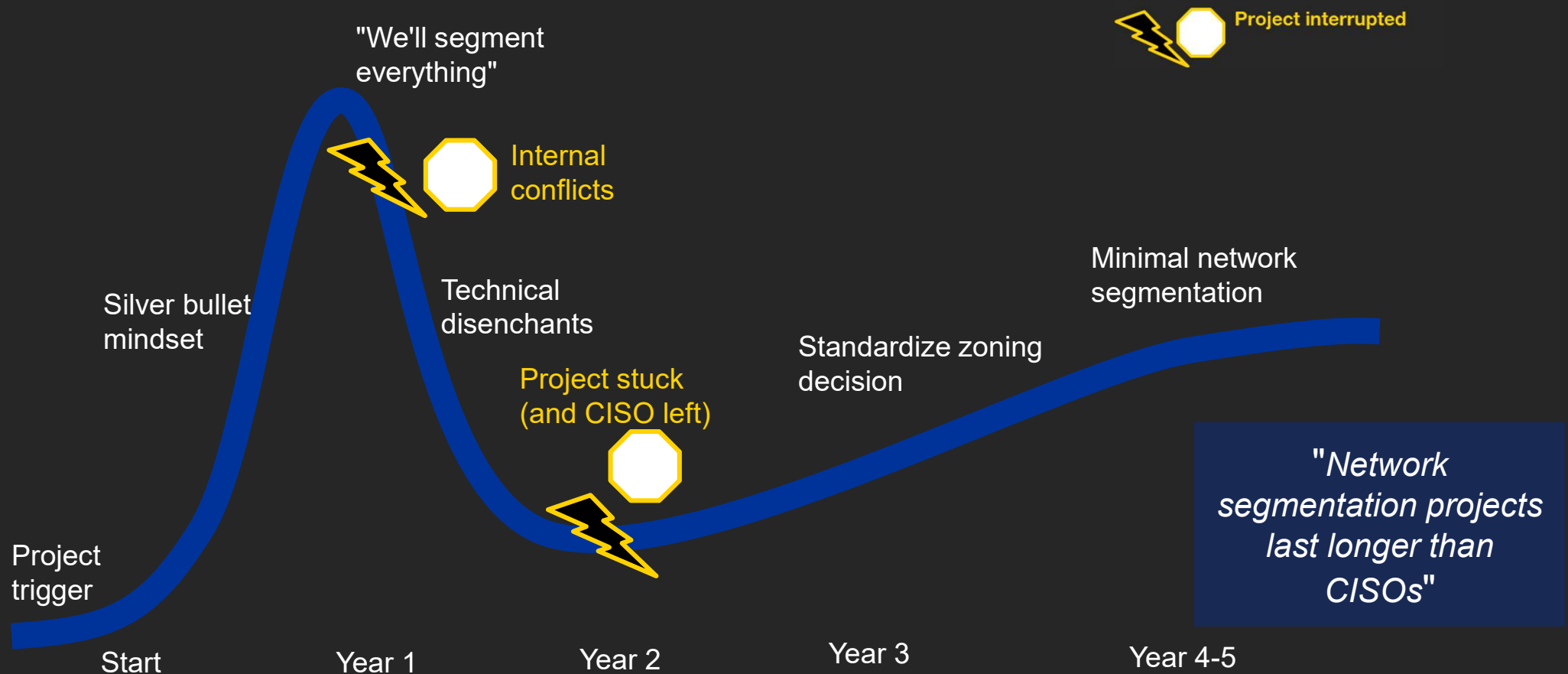
### Gartner®

- The failure rate for network segmentation projects is high, and most projects last longer than the average tenure of a CISO.
- “Broad scope” and “segment everything” mindsets will inevitably lead to a network segmentation project failure.
- Implementation constraints and “shiny new technology” driving the network segmentation strategy inevitably lead to suboptimal and inefficient architectures.

Source: The 6 Principles of Successful Network Segmentation Strategies



# How Network Segmentation Projects Fail According to Gartner

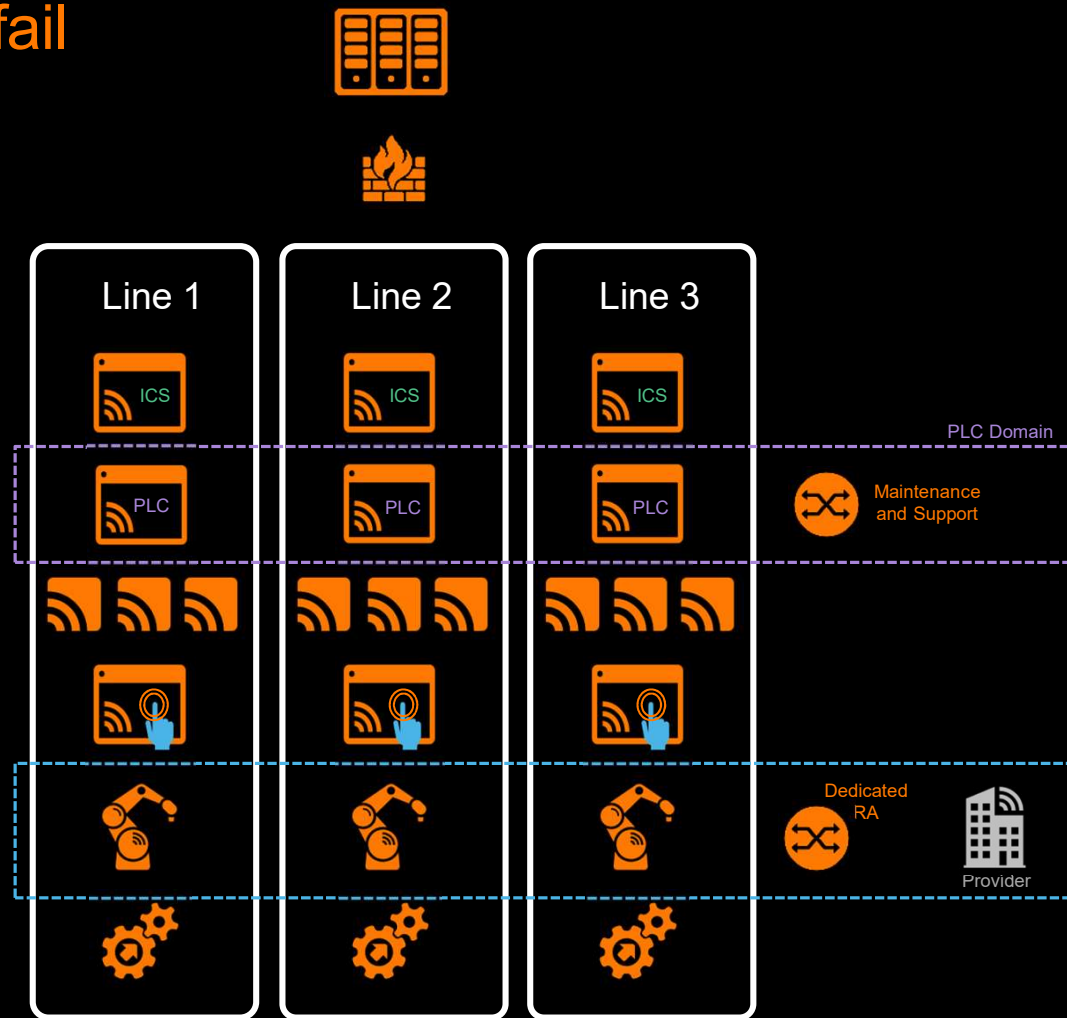
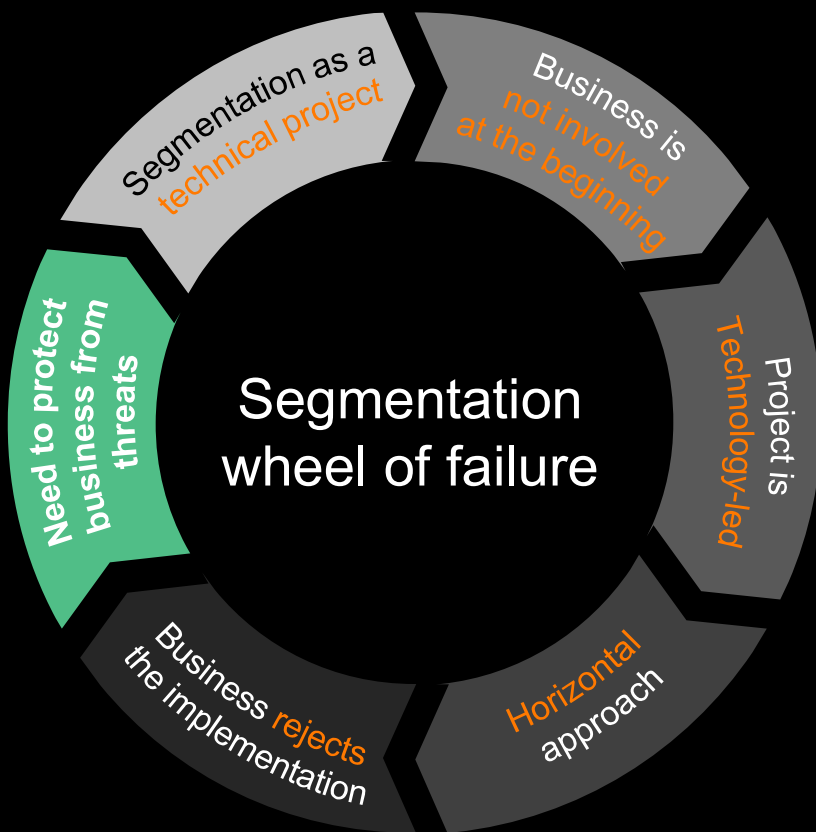


Source: <https://blogs.gartner.com/andrew-lerner/2021/06/09/network-segmentation-is-still-hard/>



# Many network segmentation projects fail

## Orange view



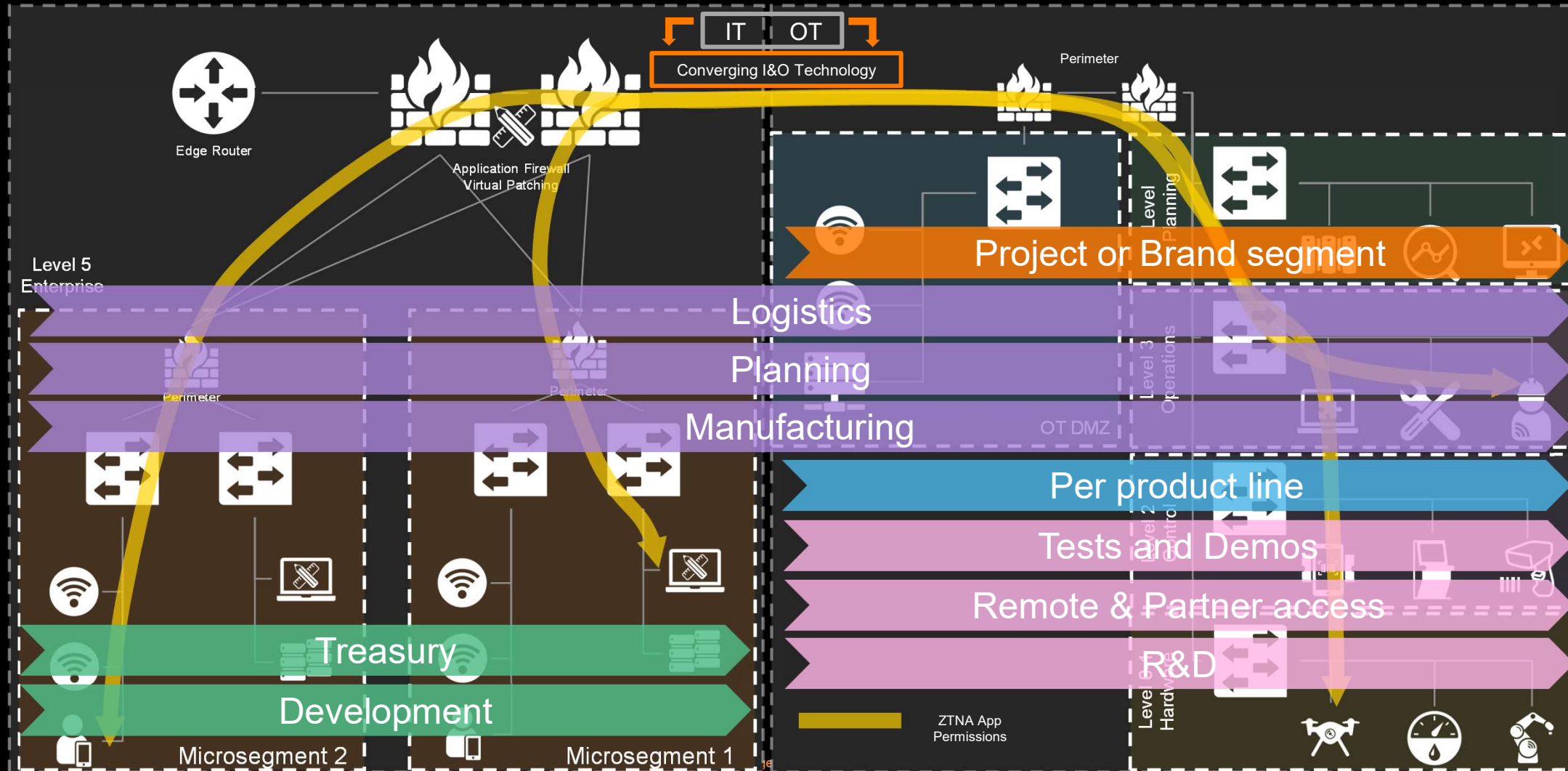
# The Orange's analysis of the root causes

## What if this mindset was applied in the air transport industry?



# Segmentation

## Business functions





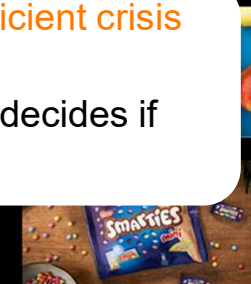
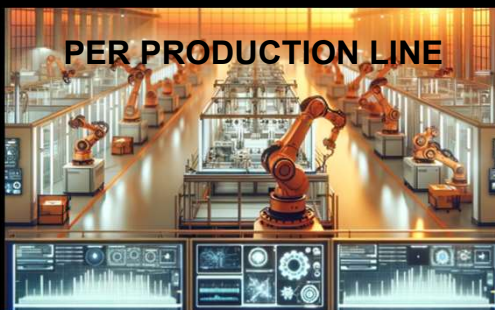
# Forget the technical segmentation

## Adopt the Business-driven segmentation



Expert tip for an efficient crisis management:

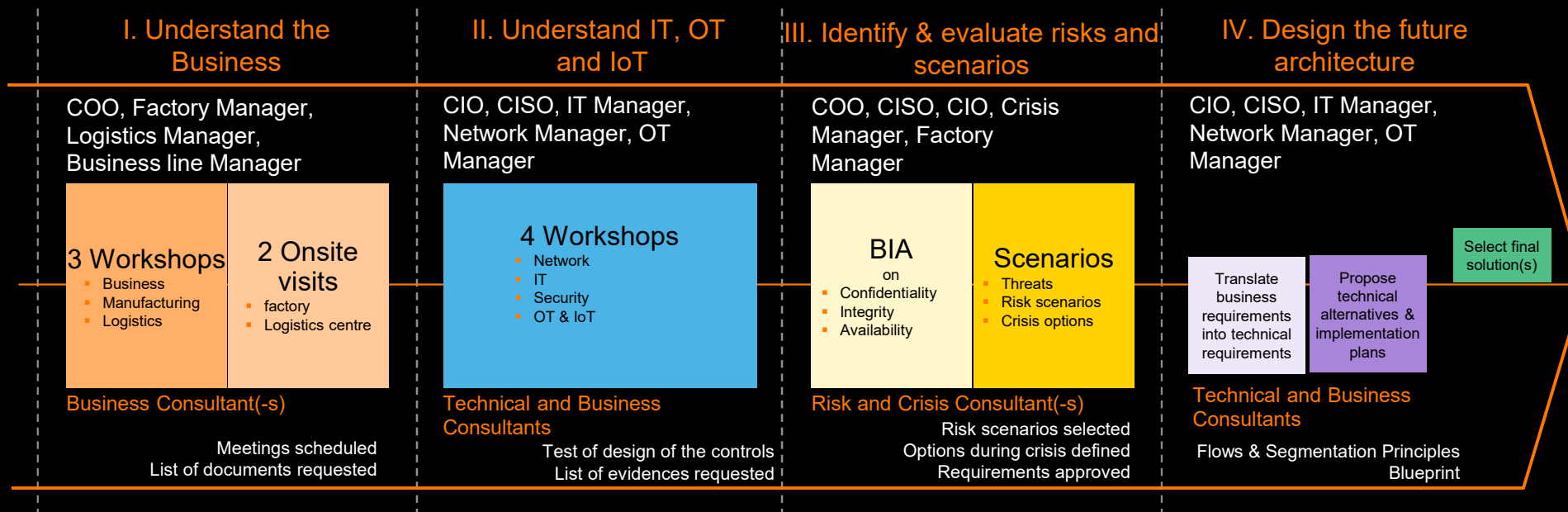
A single business owner decides if we isolate a segment



use

# The Business-driven segmentation

## The Orange's approach



## Our advice for a successful network segmentation

### The Top-5

1. The aim is to protect the Business, not IT/OT systems. So, understand the Business as the initial step
2. Identify IT/OT systems per Business process
3. Identify the risk scenarios (**both technical and business**) you would like to protect from
4. Gain trust from the Business and factory/operations managers by starting with a limited scope
5. The vendor/technology choice comes last

#### Multi-disciplinary

Involves the key stakeholders:

- Business representative
- Decisionmaker
- Business Risk Experts
- Security Management
- Security & IT Architects
- Security Operations
- IT
- OT

A decorative border composed of small squares in orange and white, set against a black background. The squares are arranged in a pattern that frames the central text. The top border has a sequence of black, white, black, black, black, white, black, black, black, and orange squares. The right border has orange, white, and orange squares. The bottom border has white, black, white, black, white, black, white, black, black, and orange squares. The left border has orange, black, and white squares.

Questions?



# Let's stay in touch



**Johnny GASSER**

**Strategist & Advisor**

- Digital Business Risk Management
- Cyber Risk Management
- Business Cyber-Protection
- Cybersecurity
- Crisis Management



**Key certificates**

- Harvard graduated in cybersecurity
- CISM
- CISSP
- CRISC
- Enterprise Data Protection Officer
- and more

[johnny.gasser@orange.com](mailto:johnny.gasser@orange.com)

+41 78 694 99 94

